
(B) lueprint 181

## Why a Comprehensive Facilities Plan?

- Increasing need for space
- Increasing enrollment
- Increasing special education needs
- Changing instructional best practices
- Ensuring quality instruction and student opportunities
- Need for space competing against best practice instruction
- Widening inequality between elementary schools
- Maximizing exploratory and career readiness opportunities


## Why a Comprehensive Facilities Plan?

- Increasing maintenance costs with aging schools
- Energy savings with modern updates
- Operational efficiencies
- Cost \& construction efficiencies with larger, bundled projects
- Proactive planning vs. reactive decisions
- Strategic decisions are often more efficient \& effective
- Ensure our schools represent our community values


## Starting The Process

## Gathering and Understanding Information

- Demographics and Enrollment
- Capacity of our Schools
- Condition of our Schools


## Projected Enrollment Growth



## Capacity Of Our Schools

## Elementary Schools

| Current Enrollment |
| :--- |
| Enrollment with Average Growth |
| Current Capacity |
| Middle School |
| Current Enrollment |
| Enrollment with Average Growth |
| Current Capacity |

High School

| Current Enrollment | 1,905 |
| :--- | :--- |
| Enrollment with Average Growth | $\mathbf{1 , 9 6 3}$ |
| Current Capacity | $\mathbf{2 , 0 0 0}$ |

## Age of Our Schools



- WESB built in 1929
- Forestview built in 2004
- Average age is 45 years
- Average replacement cycle was 7 years when BHS was built in 1968
- 35 years then passed before FMS was built in 2004
- With 12 buildings, a 10 year replacement cycle will result in a building life of $\mathbf{1 2 0}$ years.


## Future Maintenance Costs



- Total expected future costs of over $\$ 89$ million
- Completed by independent engineer \& construction professionals
- Renewal \& update of structures \& systems reaching the end of their useful life.
- Deficiencies that the District hasn't had funds to address (ADA, Secured entrances)
- Roofs, boilers, air handling, windows, paving, tuckpointing, etc.


## Our Overall Goal

## Facilities that Promote...

## Opportunity, Innovation and Success for All Learners

## Eight Objectives:

- Safe and secure facilities
- Mechanical and educational adequacy updates
- Space that fosters best practice instruction and 21st Century learning opportunities
- Spaces that promote robust opportunities in academics, arts, activities, \& athletics
- Increased community collaboration, career \& technical education opportunities, and workforce development initiatives
- Visionary technology integration
- Transparency, engagement, and community trust-building
- Highest quality educational opportunities for our taxpayers' generous investment


## 6 Phase Process

## Communications Planning

Stakeholder Input
Surveys \& Assessments
Develop Options \& Alternatives
5 Bond Election Process
(6) Construction Management

## Phase 1 - Communications Planning

- Dedicated website - www.BLUEPRINT181.org
- Comprehensive Information from Planning Process
- Interactive - Submit questions and feedback
- Meeting Presentations and Videos
- Answers to Frequently Asked Questions (FAQs)
- Links to Related News and Media Coverage
- Additional Communication Methods
- News Releases (including Viewpoint181)
- Radio (Community Focus segment)
- Social Media
- Stakeholder emails
- Handouts and takeaway pieces (placemat, trifold, etc)


## Phase 2 - Stakeholder Engagement

- Education-based listening sessions
- Teachers
- Administrators
- Support Staff
- Students

- Community Stakeholder listening sessions
- School Board
- Parents
- Civic Groups
- Business Community Partners
- School Centered Neighborhoods
- Community Members



## Findings from Stakeholder Input

- Great Teachers and Staff
- Quality Educational Opportunities
- Neighborhood Schools - Very Important
- High School Campus Location - Valued Part of Community
- Business Community Desires...
- Enhanced Communication
- Workforce Development Partnerships
- Robust Career/Technical Education Opportunities
- Comprehensive Technology Integration
- Forestview - Quality Facility with Appropriate Amount of Space
- All of the other schools have significant needs


## Findings from Stakeholder Input

- Lack of Physical and Functional Space at Elementary Schools and Functional Space at the Secondary Schools, Results in an Inequality of Educational Delivery
- Facilities Faced with Significant Deferred Maintenance Needs (With Exception Of Forestview Middle School)
- Safety and Security Concerns Across District
- Parking and Pick Up-Drop Off Concerns Across District (Need For Separation of Bus/Parent Drop Off-Pick Up)


## Phase 3 - Surveys \& Assessments

- Public Polling - Scientific Survey
- Online Survey
- GIS Student Mapping
- Traffic Studies
- Review of Demographic and Enrollment Data
- District Financial Review


## Phase 4 - Develop Options and Alternatives

## School Board

## Considerations

- Project Costs and Budgeting
- Identifying Operating Costs / Savings
- Possible Site Selection and Property Acquisition
- Financial Impact To Taxpayers
- Project Timeline Impacts to Costs
- Building / Program Transition during Construction


## Imagining Solutions - Discovering Opportunities

- Rightsize
- Renewal
- Reinvest
- Repurpose
- Replace



## Imagining Solutions - Discovering Opportunities

Renew and Right-Size

- Garfield Elementary
- Lowell Elementary
- Nisswa Elementary
- Riverside Elementary

Replace / Repurpose

- Baxter Elementary

TBD

- Harrison Elementary



## Creating Consistency in our Elementary Schools

- Overall size and efficiency
- General condition of the building
- Safety and security
- Classroom size
- Supporting spaces
- STEM
- Special Education / Interventions
- Gymnasium/Multipurpose
- Media Centers / Technology
- Cafeterias / Kitchens
- Collaborative / Flexible spaces
- Playground / outdoor space
- Traffic / pedestrian safety and parking




# Forestview <br> Middle School 

- Controlled Entrance
- Parent Drop-off / Pick-up



## Brainerd High School



## Brainerd High School Project Highlights

- Improved security and supervision
- Renovate existing facility throughout to modernize
- Combine North and South Campus spaces for a grades 9-12 building with improved programming opportunities and gain operational efficiencies
- Additional space for classrooms, health and wellness, performing arts and dedicated collaborative spaces.
- Improve and enhance career and technical education, technology integration, workforce development \& community partnerships
- Provide dedicated collaborative spaces for students and staff
- Create a welcoming commons space for our students and community
- Relocate Lincoln Education Center in a right-sized south campus for potential program expansion \& improved access to high school career-tech programs
- Increase accessible and safe parking


BAXTER ELEMENTARY
EARLY CHILDHOOD (HUB)


## Project Funding Options and Alternatives



## Project Funding Options and Alternatives

- LTFM - Annual funding (pay as you go)
- LTFM - Bonds
- Capital Bonds
- Alternative Facility Bonds
- Abatement Bonds
- Lease Levy Bonds
- Operational Efficiency Financing
- New Market Tax Credits
- Community Partnerships
- General Obligation Bonds


## Project Funding Options and Alternatives

| No Direct | - LTFM - Annual funding (pay as you go) <br> - LTFM - Bonds <br> - Capital Bonds |
| :---: | :---: |
| Tax Impact | - Operational Efficiency Financing <br> - New Market Tax Credits <br> - Community Partnerships |
| Direct | - Alternative Facility Bonds <br> - Abatement Bonds |
| Tax Impact | - Lease Levy Bonds <br> - General Obligation Bonds |

## Project Funding Options and Alternatives



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School District's Outstanding Debt and Remaining Debt Service


## Project Funding Options and Alternatives



## Phase 5 - Bond Election Process

- Identify a preferred date
- Encourage public review of the proposed facilities plan and tax impacts
- Develop ballot question(s)
- Submit plan (review and comment) to Education Department for approval


## Follow our progress at...

## www. Blueprint181.org



